



Chances of integrated thinking

ANNUAL GENERAL MEETING 2025 – Thursday April 10th 2025

Bernd Langhans, Siemens AG Germany



Bernd Langhans

* 27.02.1959 in Erlangen, Germany Married, 3 kids, 1 granddaughter Study at University Frankfurt Diplom Ingenieur, Applied Computer Science

1986/87 Diploma on "Automatic crystallization of sugar based on PLC S5-115U" Implemented in Sugar Factory Rethen, Germany

1987

Software / Commissioning Sugar, Dairy, Starch

- Software development for DCS TELEPERM-M
- PLC based control
- Technological training

1989

R&D – sugar application

- Standardization of application software
- Strike sequence
- Extraction tower
- New packages for PLC
- MIS spec & definition

1992

Project Management & execution

- Sugar projects
 Germany
 after re-unification
- Könnern
- Delitzsch
- Klein Wanzleben
- Fuzzy Control for Dryer at Nordzucker

Sales Support

1997

- Contract Mgmt (CUMRA)
- Proposal Mgmt
- Organizations
- Intl. Sales supportPCS7 project Zeil
- PCS7 project Zeil am Main, Version
 3.2 Pilot project

2000

Sales & Marketing

- Sugar and F&B Projects
- VSS and SE&C
- Intl. Community build up
- Development of Global Engineering Center Thailand

Head of Sales F&B Sugar global

- Sugar Starch and Ethanol Project development
- F&B Solutions Sales
- Sugar Ind 4.0 Lead
- Head of Sales Sugar Projects global



We create technology that the world needs – in

industry, infrastructure, mobility, and healthcare.

These industries are the backbone of our economies – and for all of them, digitalization offers tremendous opportunities to become more competitive, more resilient, and more sustainable.

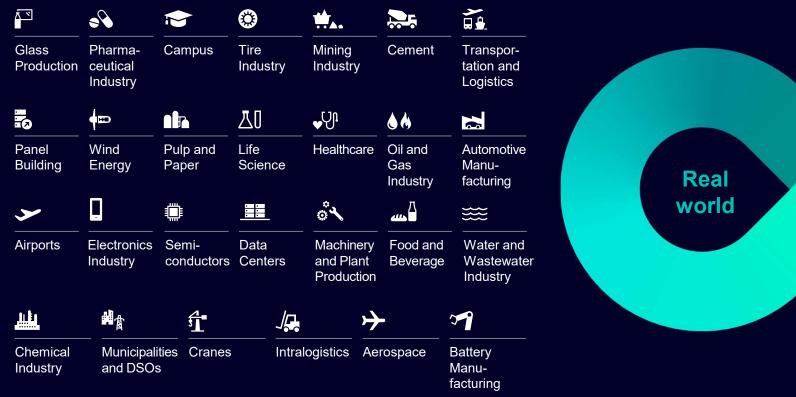
With our technologies, we empower our customers to accelerate their digital and sustainability transformations.

Together we're transforming the everyday, for everyone.

Dr. Roland Busch President and CEO of Siemens AG



By combining the real and the digital worlds, Siemens empowers customers to accelerate their digital and sustainability transformation





Digital transformation has the potential to drive progress and growth and reduce resource consumption in all countries

Industry



Up to **50% material savings** can be realized using digital twins and innovative production technologies such as additive manufacturing.

Infrastructure



Buildings are currently responsible for 39% of global energy related carbon emissions. Data analytics and automated building management can unlock large saving potentials.

Mobility



Up to 30% higher network capacity can be achieved through automatic train operation and by optimizing train flows and rail operations.

We empower our customers to become more competitive, resilient, and sustainable

FY 2024

312,000

Employees^{1,2}

€9.0 bn

Net income³

€75.9 bn

Revenue

15.5%

Profit margin Industrial Business

€84.1 bn

Orders

€9.5 bn

Free Cash Flow³



1 As of September 30, 2024 | 2 Continuing operations | 3 Continuing and discontinued operations

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The dark sugar factory

The SIEMENS vision for the future of sugar production



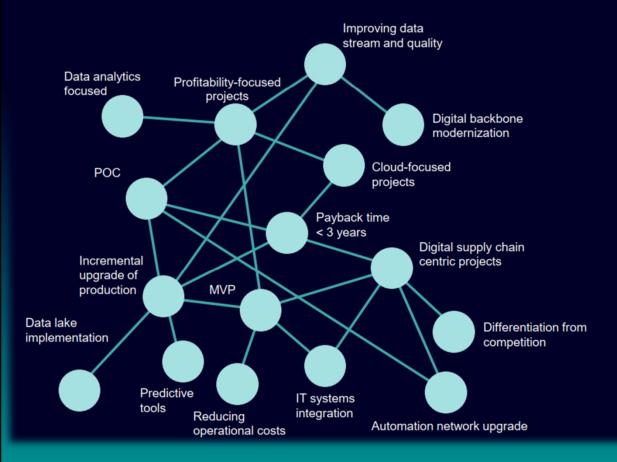
Digitalization concepts in the light of diversification and sustainability

Digitalization with purpose



Digital transformation

Complexity - many options available



45%

see the potential of Industrial IoT but don't know where to begin

60%

of all digital transformation initiatives / POC's do not reach their goals

\$ 900 bn

wasted in wrong investments (over \$1'300 bn in IoT)

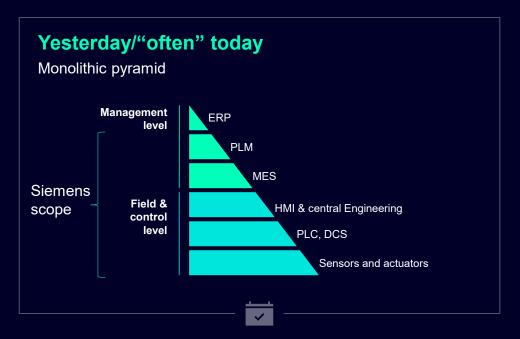


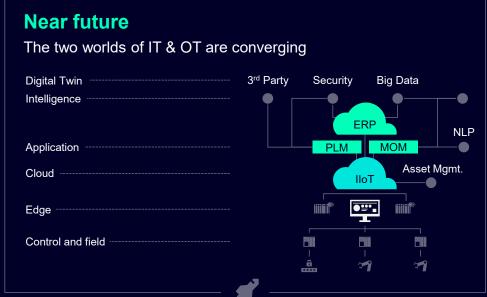
The goal is to turn data into information, and information into actionable insight.

Carly Fiorina
Former CEO – Hewlett-Packard

IT and OT Technologies and Discipline are converging







With the technology convergence data can now be leveraged where necessary

This means opportunities and challenges to our customers, and we – as Siemens – are ready help and solve.





Integration of Data Driven and Knowledge Driven Approach is essential for sustainable investment into the digital operation, ensures smooth operation and provides the basis for future diversification options.



Data Driven Analytics





Knowledge Based Analytics











The Sugar Factory's Common Journey

Productivity - Efficiency - New Business



1 Capacity Increase

Stabilizing production



The next level of Operational Excellence

- -15% Energy Cost Reduction
- -20% Operation Cost Reduction
- -30% Engineering Cost Reduction

Innovation & Digitalization



New Business

- Bioethanol
- Electricity
- Food Grade C02

Digital Enterprise A Definition?

The Definition of Digital Enterprise for process industry is following the logic of Industrie 4.0 with a specific interpretation

Horizontal integration through value-add networks *



Optimization of resources along value-add networks from raw materials to product

- Remote operations via Internet
- Cloud computing / Mindsphere
- Data driven services, e. g. predictive maintenance

Vertical integration and networked production systems *



Increased flexibility and optimization of production in volatile and global markets

- Integrated Operations
- Plant Asset Management
- Seamless interoperability (Plug&Produce)
- Decision support / assistance systems

Seamless integration of the engineering along the entire life-cycle *



Time savings in engineering by consistent data storage along plant life-cycle

- Integrated Engineering
- Augmented reality
- Digital Twin of the "as-is"-plant status
- On-site training simulation

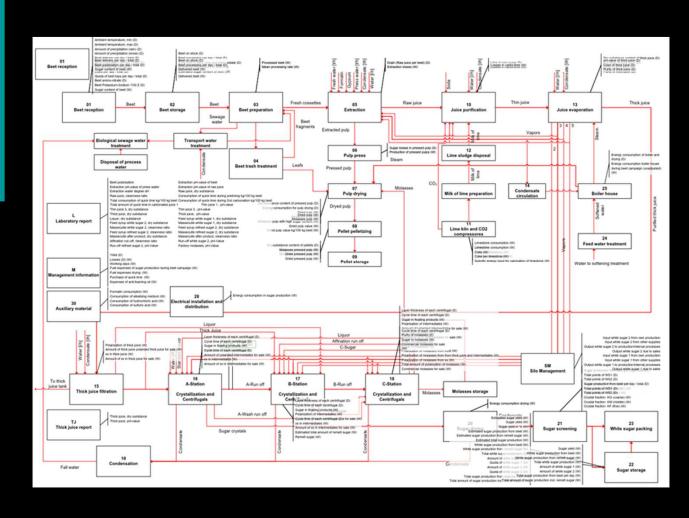
Modelling and Simulation

Seamless interoperability and communication based on standards

Cyber Security / Industrial Security

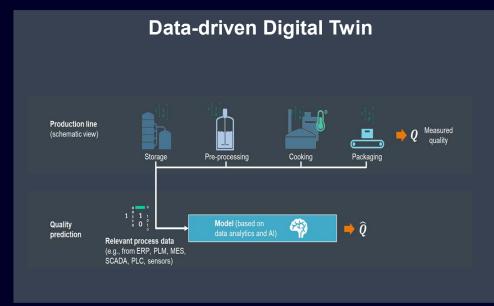
*) Source: acatech, April 2013 "Umsetzungsempfehlung für das Zukunftsprojekt Industrie 4.0"

The "One-Setpoint-Factory" Complexity is just another word for Reality



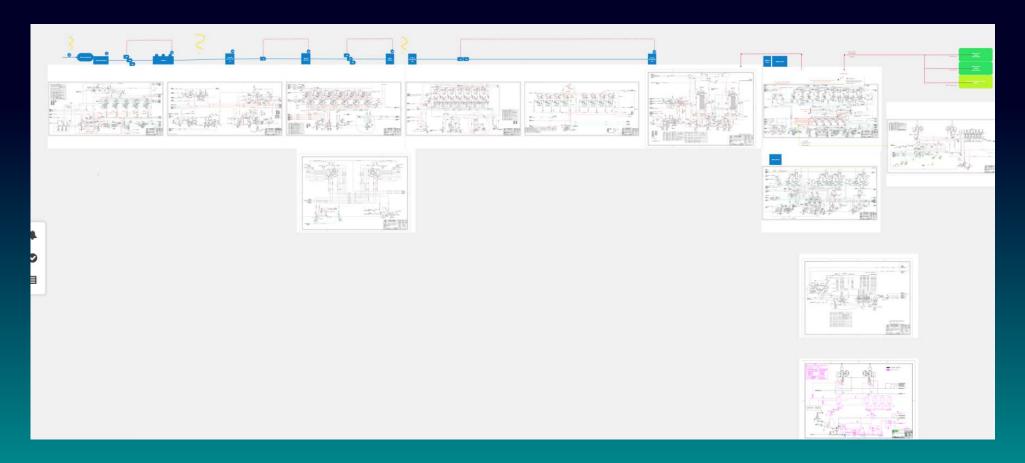
Two Types of digital twins



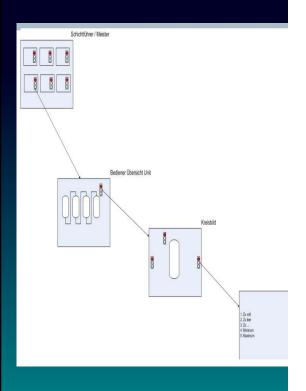


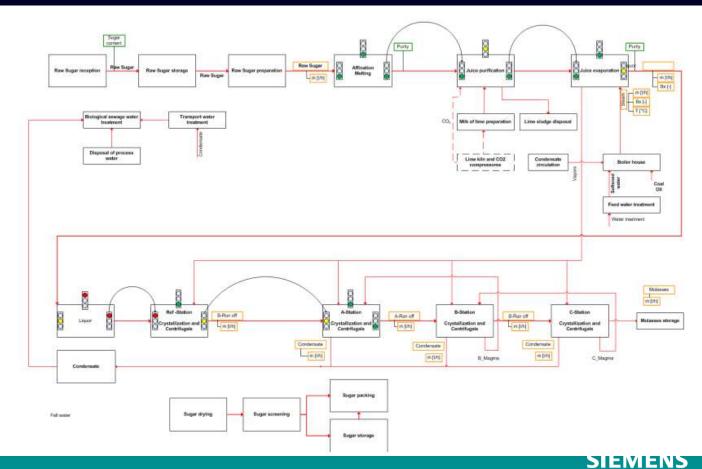
VS

The real-life example, Sugar Refinery XYZ.



Using advanced plant control procedures in full automatic mode allows xxx to optimise production by reduced operations and fault avoiding algorithms



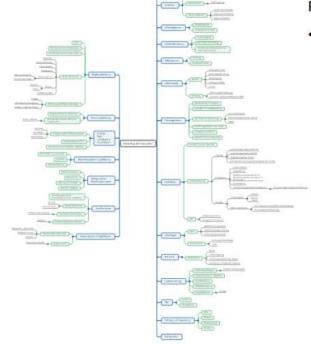


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Mind-Map as Basis for the workshop

Left side:

- Measures, directly connected to DCS activities
 - Alarm Management
 - PID-Control optimization
 - · HMI Grphics Interface
 - Advanced process graphics
 - Operator Guidance
 - Reduction of process operations



Right side:

- Measures, with based on technological process areas
 - Functional optimization
 - Add-on interlocks
 - Section control
 - Extraction interlock
 - Sugar house:
 - Pan sequence
 - Vapor Rail control
 - Centrifuge Master
 - Data driven modelling

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Benchmarking Investment into I&C: Operator actions – classification

Monitoring related actions

- Open new operator windows or zoom into technological functions
- Online reporting of situations on the electronic shift book

Process related actions

- Initiate new products / recipies
- Select machines or production lines
- Start or stop of batches

Fault related actions

- Take controllers to manual operations
- Take machinery to manual operation
- Acknowledgement of faults
- Manual operation of valves, pumps, motors etc.







Benchmarking Investment into I&C: Failure Analysis of a beet sugar plant

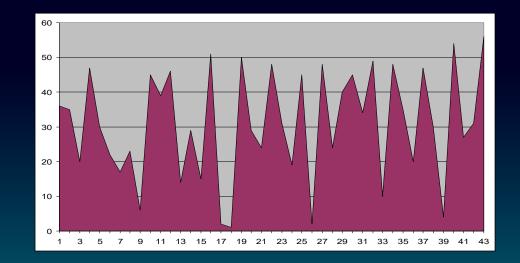
Alarms per day – Overview for 43 days

Average of 25 Alarms which need operator action per day

Approximately one per hour!

Additionally:

10-15 Process related action per hour

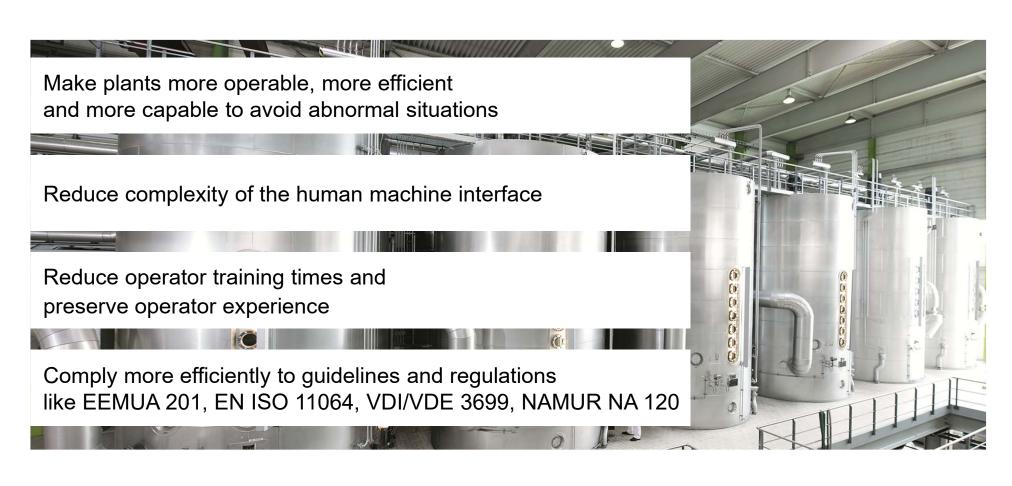


Overall Benchmark of 280-350 operation per day!

Benchmarking Investment into I&C: Comparison of use cases

	Monitoring	Process operations	Failure action	Total per day
Plant A Beet Sugar	?	240 – 320	3 – 40 per day	240 - 360
Plant B Beet Sugar	?	100 / hour	5 – 10/ Hour	> 3.000
Plant C Refinery	?	> 150-200 / hour	5 – 10 / Hr	> 4.000

Digital Enterprise creates opportunities to increase productivity Siemens – Trusted partner for the sugar industry to achieve the next level



Digital Twin

A digital twin is a digital representation of a real-world entity or system. The implementation of a digital twin is an encapsulated software object or model that mirrors a unique physical object, process, organization, person or other system.

Data from multiple digital twins can be aggregated for a composite view across a number of real-world entities, such as a power plant or a city and their related processes. Integrating and connecting the digital and physical world.

Use Case and Approach

Al Based Quality Sugar Crystallization Scheduling and Control

Al Based Scheduler/Controller (Reinforcement Learning Agent)

Agent Provides:
Action
(Process Control, Setpoints)

Simulation/Model of Sugar House Process

Virtual World: Digital Twin

Learning Phase

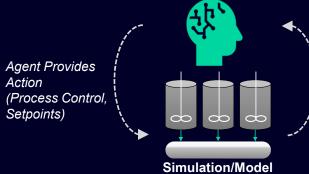
Al Agent interacts with Process Simulation. Advantage:

- No harm to real world process during exploration.
- Large amount and variety of training data.

Real World

Al Based Scheduler/Controller (Reinforcement Learning Agent)

of Sugar House Process



Agent Receives²: State (Process Values)

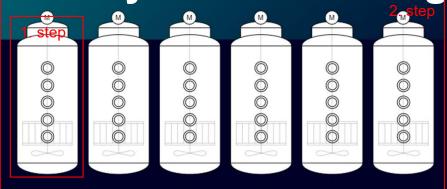
Inference Phase

Al Agent controls real word process. Potential Benefits:

- Fast and computational lightweight inference.
- Reduction of idle times and energy consumption.

"Big picture" - fully automated sugar house





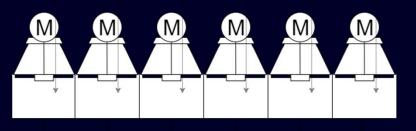


Strike Receiver



Sugar Drying

Centrifuge Station



Bucket Elevator

Segment

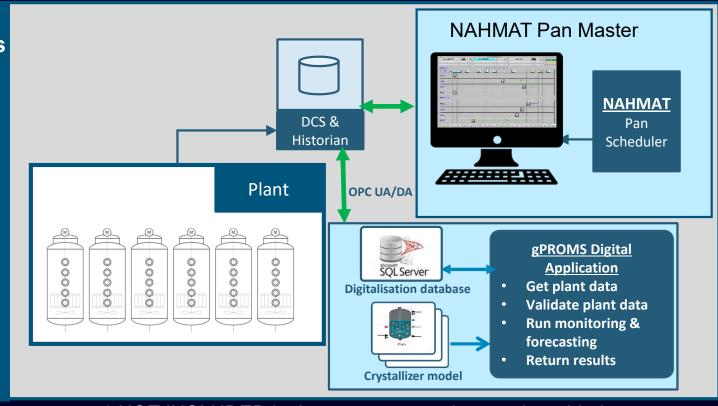
Conveyor Belt

Segment Centrifuge 2 Segment Centrifuge 4 Segment Centrifuge 5 Segment Segment Segment Centrifuge 0 Centrifuge 1 Color Measurement

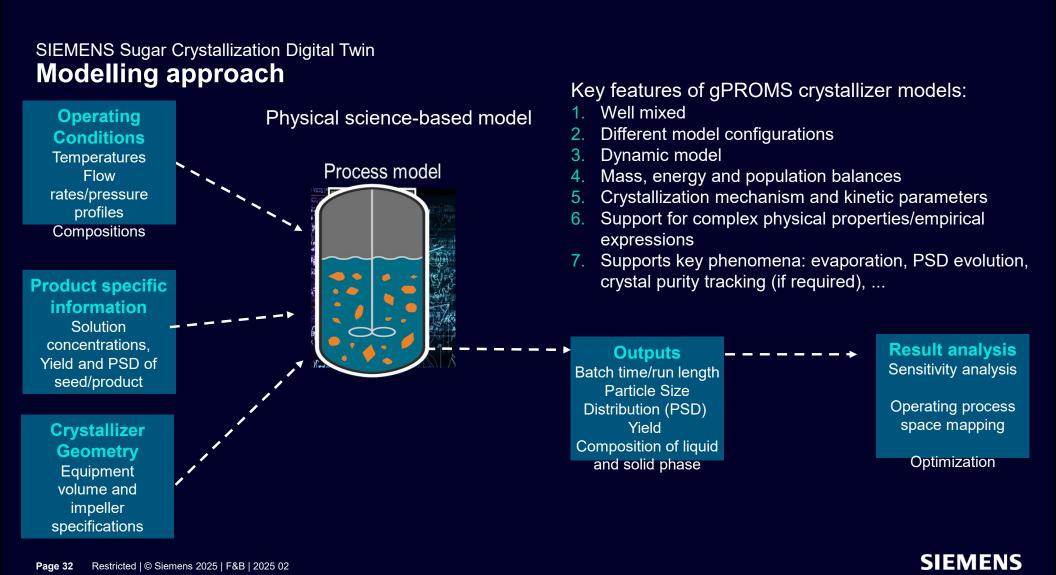
Crystallization batch pans performance monitoring, forecasting and scheduling Technical architecture

Potential functionalities

- Monitoring of pan performance and quality metrics
- Forecasting of batch length
- Batch scheduling
- Optimization of batch operation*
- What if analysis*

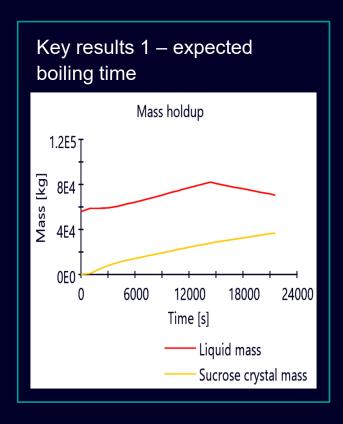


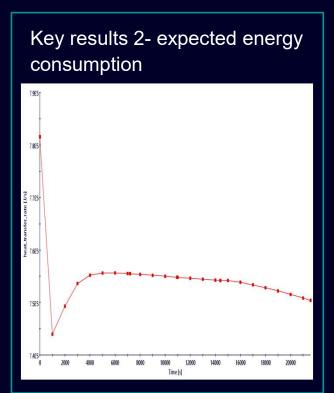
* NOT INCLUDED in the current scope but can be added at a later stage with additional costs

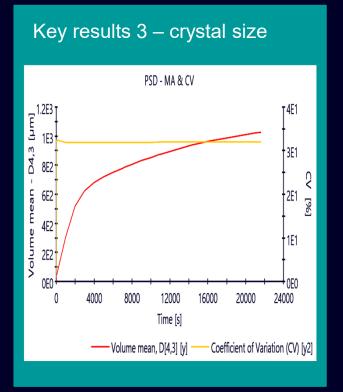


Model outcomes

AA(PSH2611





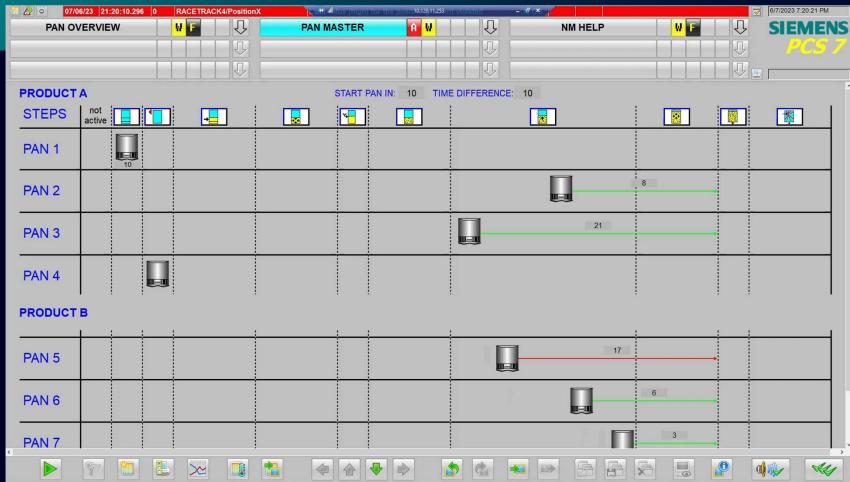


AA(PSH2611 [@Mitchell, Niall (DI PA SW IS CC PM SOL)] could we add the top 3 plots or KPIs that the model can predict here? Just to create some curiosity before we go into deep dive

Asokkumar, Amitha (DI PA SW HZ , 2025-02-14T11:59:25.702

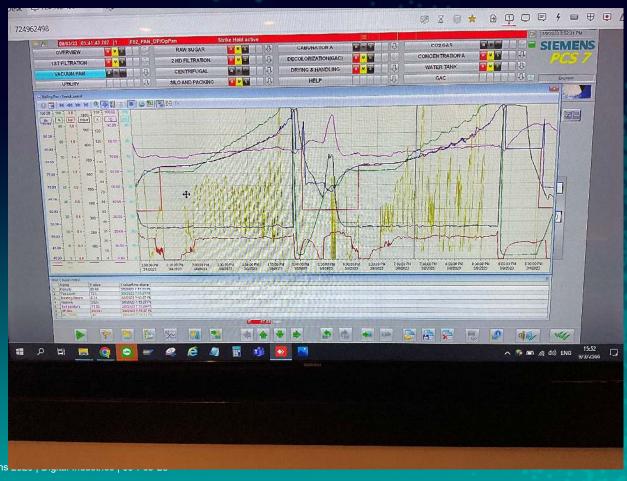
NM1 0 Added trends from representative simulation. Let me know if you would like to modify. Thanks Mitchell, Niall (DI PA SW IS CC, 2025-02-16T20:22:21.342

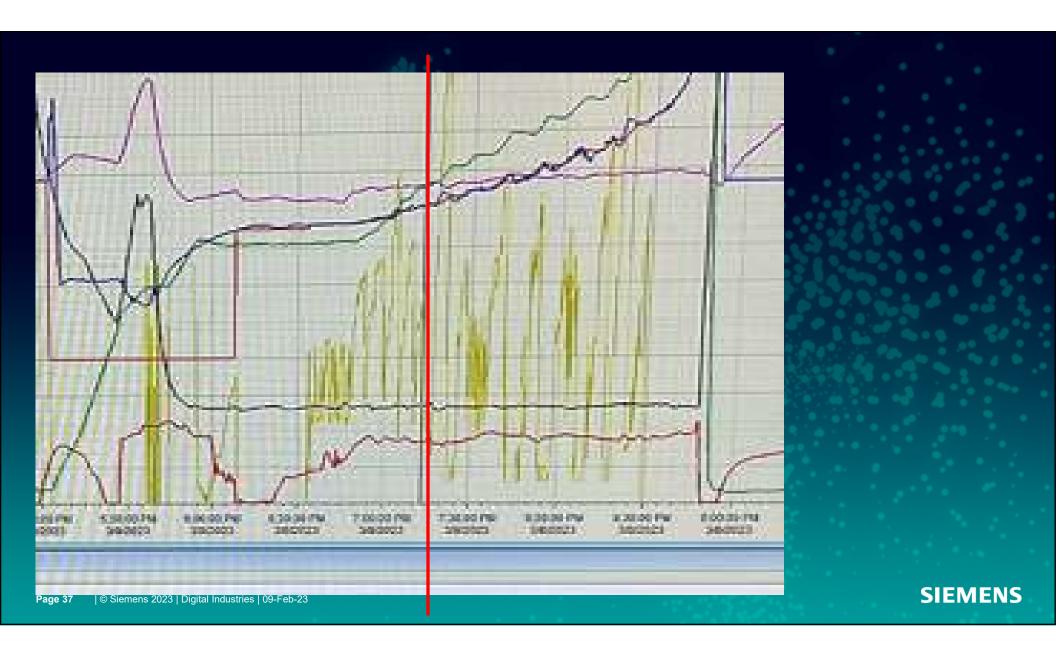
NAHMAT Pan Master – the brand new add-on



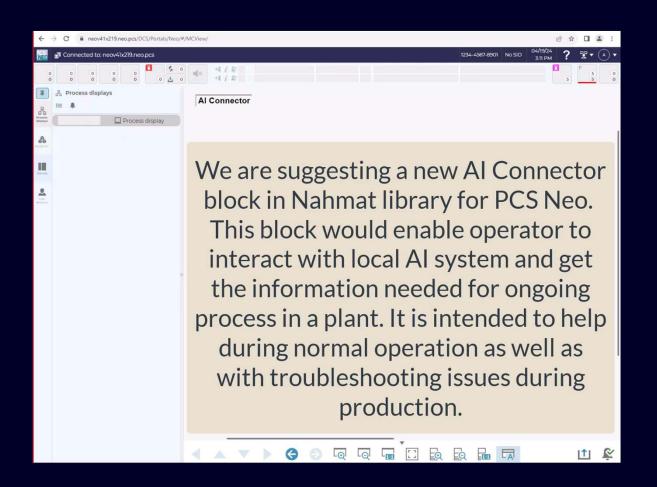
Artificial Intelligence in process control

What is wrong here and why? Can Al solve that problem?





First Gen Al support solutions in NAHMAT







Remote Operations

What is that?

Central control of production sites

Global access via Remote-Terminals into local M&C (operator console)

>

Value

Higher Efficiency of operations

Higher productivity of resources

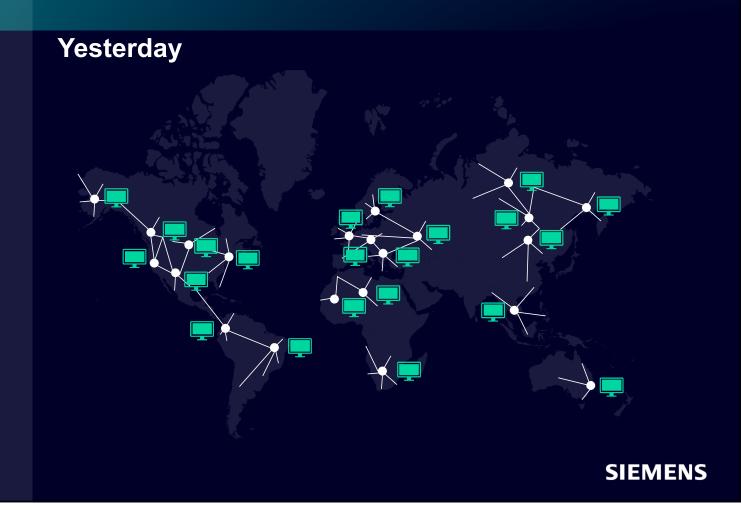
Global support and access

Technological support for local operations

The next step: Remote Operations

Marketdemand:

- Central access and control of distributed production plants
- Remote control of unmanned plants or plant areas i.e. during night shift.



The next step Remote Operations

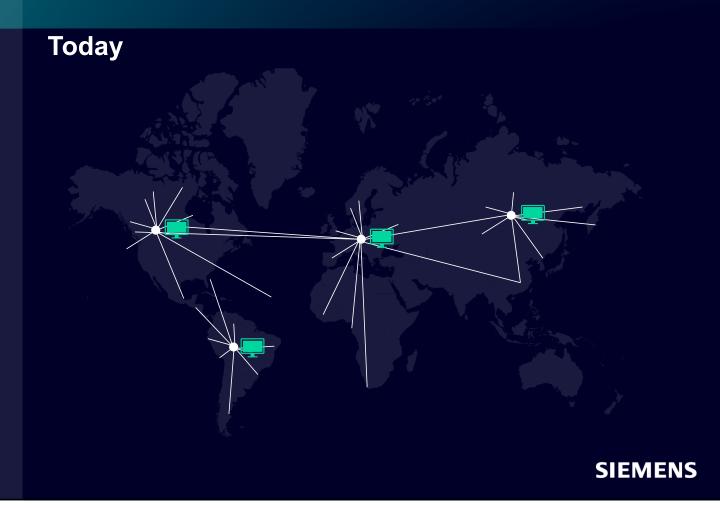
Siemens Solution

Remote Operations

Yesterday



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SIMATIC PCS 7 Remote Operations

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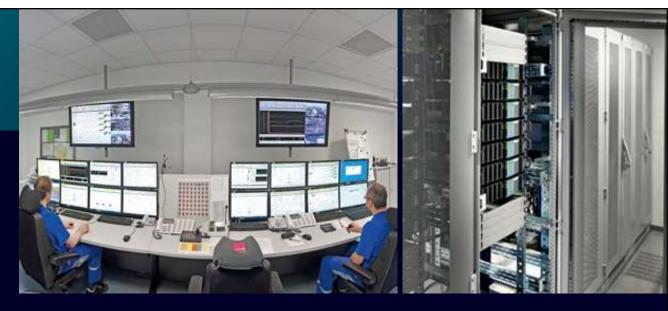
Reference

"Siemens provided a userfriendly, bandwitdth-optimised and secure solution for our remote operations demands. The project was delivered within time and budget. And it was developed in close cooperation with our engineers"

Michael Schill, Head of Instrumentation Process Control and Technical Network,

Region Continental and Northern Europe

Linde Gases Division



Scope

- SIMATIC PCS 7 with remote terminals for open and high flexibility
- Networktechnology incl IT-Security
- Usability
- Operation of the plants within optimized plant condidtions in Automatic Load Control (ALC) and Linear MPC

Value

- Reduction of time and cost-intense site-service support
- Global control of down-time and maintenance activities.
- · Preparing for continous production on global scale
- Savings in regard of assett information. Global access to storage/warehouse-management

Thanks

Published by Siemens AG

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